





provided a reconciliation of the fee for the 2022-23 audit against that for the previous year. The Chair of the ARAC had been content with the reconciliation provided by KPMG, more information on which had been provided in the Matters Arising r

email of 15 September 2023 which had been circulated to the Board for comment, the University had expressed its support for improving benefits to pre-April 2022 levels. It was noted that the potential changes in contributions would have a favourable impact on the University's budget position, the University having budgeted for the current level of contributions for the full 2023-24 academic year.

### **Strategic Projects Update**

6319 The Board received an update on the University's strategic projects and on progress against delivering the Strategic Objectives (BT1822 and Appendix BT1822A). The Pro Vice-Chancellor (Finance and Operations) highlighted the intention to revise the format of future updates to link projects more clearly to transformation programmes and key performance indicators (KPIs).

6320 Further to a query about progress in relation to Objective 1 'Furthering our position as the UK's leading provider of distance learning worldwide', the Board was informed that, while the development of new programmes was not as far advanced as originally envisaged, progress was being made and there was good momentum in terms of the structural changes to support and facilitate this area of activity.

6321 In terms of staffing to support delivery of the University's strategic objectives, the Pro Vice-Chancellor (Finance and Operations) 7 -1.18g-70 (ar)71.68 0 Td [n -0.002 Tw



30,000 words (weighted at 30%) in fulfilment of the requirements of a PhD. It was the intention that the School of Advanced Study would run an associated pilot within the specialist centre in Digital Humanities. The Pro Vice-Chancellor (Research and Engagement) highlighted the potential for this to be a pioneering initiative, strengthening the intake to PhD courses and opening different avenues of work to researchers.

## **Finance Committee**

*Information at BTM 6331 is considered exempt from disclosure in accordance with Part II of the Freedom of Information Act 2000.*

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Board of Trustees Minutes 6306 to 6354  
(excluding confidential information at BTMM 6312, 6323-24, 6331, 6332, 6334-37,  
6338(iii))

*Building Safety Act*

6345 The Board noted the update on work required in conjunction with the Building Safety Act. In accordance with the provisions of the Act, the University was required to register residential buildings that were eight floors and higher (including the ground floor); College Hall and Bonham Carter and Warwickshire House had been registered accordingly and the University would be required to complete Building Safety cases for each. It was further noted that UPP was responsible for the registration of Eleanor Rosa House and Garden Halls and for preparing the associated Building Safety cases. In and the 3Tw0 5Tw10 (5Twc1.)4 ( )sp 5Twd>2 TaTJ-3 (9 0 Tdj 0.55 0 T1.5 )Tj 0. 0.28 /T



Wednesday, 20 March 2024

Wednesday, 15 May 2024

Thursday, 11 July 2024

- 6351 It was noted that Trustees had also been invited to a dinner discussion with Clare Marchant, former Chief Executive of UCAS (2017-2023), on 1 November 2023 - attendees were to arrive at Senate House at 6.00pm for a 6.30pm start.

### **Any Other Business**

#### *Craig O'Callaghan*

- 6352 The Board noted that this would be the last meeting attended by Craig O'Callaghan, Managing Director, University of London Worldwide, who would retire from the University at the end of October 2023.

- 6353 The Chair paid tribute to Craig for nearly 38 years of service to the University, noting that he had joined the University in February 1986 in a role in the then Examinations division. Since then, his roles had included Head of Exams Distribution, Director of Student Services and Director of Business Transformation. Craig had become Deputy Chief Executive and Director of Operations in 2013, and in September 2021 had been appointed to his current role. The Chair thanked Craig, on behalf of the Board, for his commitment and extensive service to the University and wished him well for the future.

- 6354 Craig thanked the Chair for the tribute. He highlighted the change that had occurred during his time at the University, expressing the viewD (us)4 (i-a ( Td [(ex)1/(i)6 (r