Contents

Ex	Executive Summary		
1	Introduction to the University of London		
	1.1 Our commitment to equality and inclusion		9
	1.2	Our vision for equality and inclusion	10
	1.3	Our Equality and Inclusion Strategy 2021–2025	11
2	Highlights of our strategic Equality and Inclusion work in 2021-2		
	2.1	Progressing work on gender equality – Achieving an Athena SWAN Bronze award	12
	2.2	Addressing the gender pay gap	14
	2.3	Developing our work on race equality	16
	2.4	Celebrating and developing awareness of key equality and inclusion events	16
	2.5	Developing University-wide knowledge and good practice on inclusion	18
	2.6	The Development o ce - Philanthropic activities with an inclusion focus	19
3	Highlights of our University-wide equality and inclusion activity		
	3.1	University of London Worldwide equality and inclusion activities	21
	3.2	University of London Institute Paris's (ULIP) equality and inclusion practice	23
	3.3	The Careers Group work on embedding equality and inclusion	29
	3.4	University of London Library's equality and inclusion focus initiatives	30
	3.5	School of Advance Study events with a focus on equality and inclusion	32
4	Co	nclusion	36

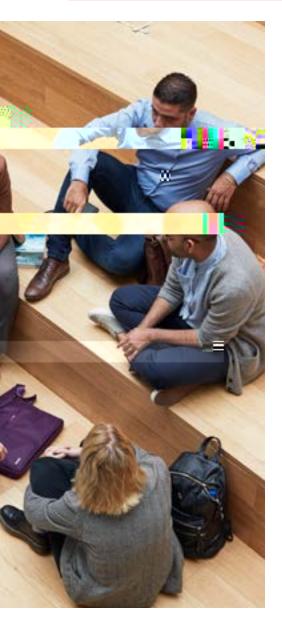
Executive Summary

1 Annual Equality and Inclusion Report 2021–2022

- **2** Highlights of our strategic Equality and Inclusion work in 2021-2
- 2.1 Gender equality and the Athena SWAN Bronze Award

2.2 Gender Pay Gap





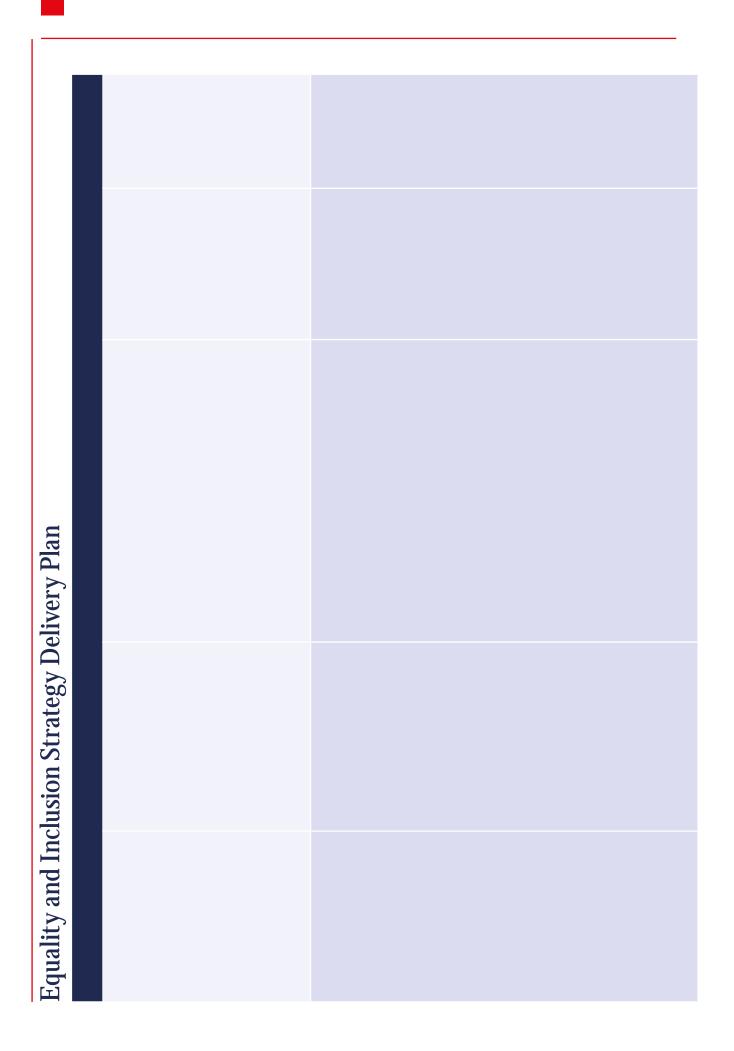
2.3 Race Equality Group and the Race Equality Charter

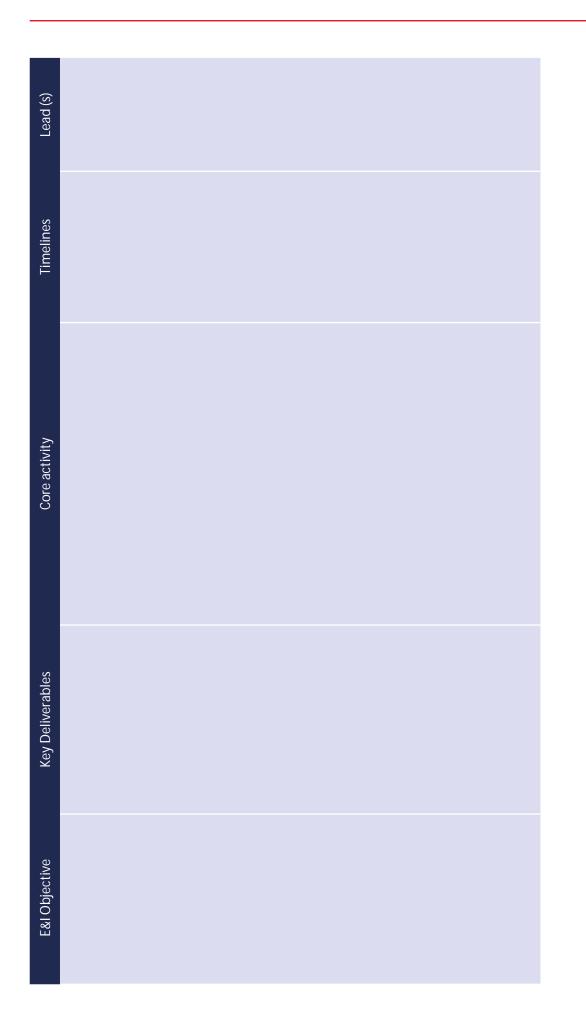




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Conclusion

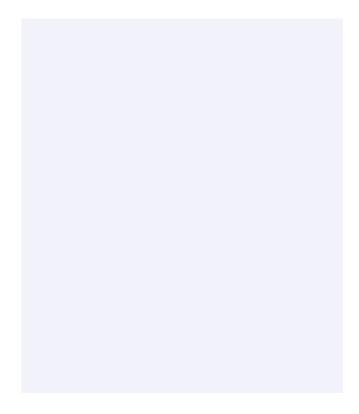




Lead (s)		
Timelines		
Core activity		
Key Deliverables		
E&I Objective	4. Improve our students' attainment	 Develop an inclusive career development pathway and advancement pipeline for all our sta , including our early career academics

1.2 Our vision for equality and inclusion





Objec i e	Ke deli e able
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2 Highlights of our strategic Equality and Inclusion work in 2021–2022

In 2021–2022 , we have worked on activities that provide



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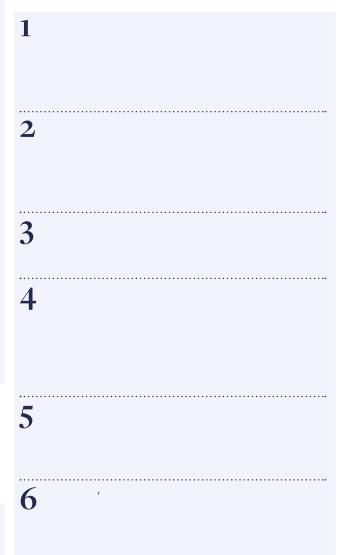
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2.2 Addressing the gender pay ga	ар			
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2.3 Developing our work on race equality

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International

Women's Day

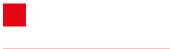
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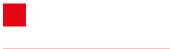
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Highlights from our University-wide



Student Research

Fellows

Fellows

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website

Supporting Student Success workshop

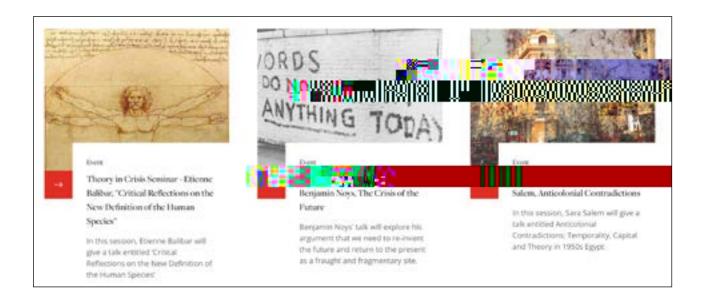
Research in Distance Education

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Experiences in Digital Learning webinar series







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_ Anglais pour tout le monde

3.3 The Careers Group work on embedding equality and inclusion





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4 Conclusion



In 2021 -22, the University has focused on initiating

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University of London