





of key initiatives and the final version would be submitted in early October 2023. RE would prepare a review report for consideration at the RE Council meeting in February 2024.

- 6236 The Pro Vice-Chancellor (Research and Engagement) stressed the importance of the review and the opportunity to take the next step in establishing SAS as a national centre for the humanities.

#### The Festival of Higher Education

- 6237 A member of the Board sought additional information about The Festival of Higher Education, scheduled to take place on 7 and 8 November 2023 at Senate House and whether this was likely to be repeated in subsequent years. The Pro Vice-Chancellor (Partnerships and Governance) reported that this was a major new event for the higher education sector and that it was hoped there would be further iterations if it was a success. There had been an excellent response to the launch of the Festival and all tickets (c. 400 places) had now been sold. The festival would be produced and developed by the University in partnership with Wonkhe.

#### Meeting for Chairs of Higher Education Institutions

- 6238 The Chair of the Board informed members of his recent attendance of an online meeting with the Chief Executive of the Office for Students (OfS) for Chairs of higher education institutions.

#### Nominations Committee

##### Minutes from the Nominations Committee

- 6239 The Board received a report from the Nominations Committee (BT1797, Confidential) on business considered at the Committee's meeting on 13 June 2023. The minutes of the meeting were provided for the Board's information (Appendix BT1797A, Confidential).

- 6240 The Board noted the following:

- (i) that the Nominations Committee was to review its Terms of Reference with a view to proposing that the Board of Trustees formally delegated responsibility for monitoring the University's governance arrangements to the Committee;
- (ii) that the Committee had agreed the constitution of a Selection Panel to lead on the shortlisting and conducting of interviews of candidates for the new Chair of the Board of Trustees (BTMM 6241-43 below also refer);
- (iii) that plans and a timetable for the candidate search to fill the four independent Trustee vacancies arising in 2024 were in place, and that the search would be staggered to avoid a clash with the search for the Chair of the Board;
- (iv) that the Committee had considered and provided feedback on a proposed formal and standardised induction programme for new Trustees; and

- (v) that the Committee had agreed to consider, at its next meeting on 1 November 2023, the possibility of appointing a staff member to the Board of Trustees albeit the Committee would wish to consult the incoming Chair (when appointed) before making any recommendations about further changes to the constitution of the Board.

#### Search for a New Chair of the Board of Trustees

6241 The Board received a report on the detailed plans for the search for a new Chair of the Board of Trustees (BT1798, Confidential), including:

- (i) the draft role descriptor for the new Chair of the Board (Appendix BT1798A, Confidential); and
- (ii) a detailed timetable for the search and selection process for the new Chair (Appendix BT1798B, Confidential).

6242 The Board noted the update on the plans for searching and selecting a new Chair. The Pro Vice-Chancellor (Partnerships and Governance) drew attention to the draft role descriptor for the new Chair and invited Trustees to provide comments on the draft) (1w rTw r.002 Tw -28.42B(D9 Toac)

6248 The Board noted that there was currently no provision in the University Statutes for a student member of the Board of Trustees. The role would not formally exist until the Privy Council confirmed intended revisions to the Statutes and the Board subsequently approved amendments to its Ordinances (BTMM 6283-90 below refer). Until these changes were confirmed, the student member would be expected to be an active participant in Board meetings and to behave as if they were a full member but would not have any formal Trustee responsibilities.



which was expected to be concluded shortly and other key appointments including roles with digital architecture expertise.

6267 Further to a question on assumptions for capital expenditure for the estate, the Pro Vice-Chancellor (Finance and Operations) reported that the business plan covered the lifecycle costs of the existing estate. Estate improvement works were listed as 'capital projects' within the report and included ongoing estate projects such as BCWH, fire door improvement works and the Warburg Institute Renaissance Project. The forecasts did not include the new Estate Strategy projects at this stage; however, the budget did incorporate provision to cover professional advice to assist in preparing a detailed plan for the Estate Strategy. It was anticipated that the final version of the Estate Strategy would be presented to the Board for approval at its meeting in January 2024.

6268 AGREED

The Board approved the 2023-24 Budget.

OfS Conditions of Registration D (Financial Sustainability) and G (Accountability for Fees and Funding)

6269 The Board received and considered a report on the University's compliance with the OfS conditions of registration D and G (BT1803). Members were advised that the Finance Committee had reviewed the University's performance against the conditions of registration at its meeting on 28 June 2023 and had confirmed that the Board could be assured that the University was compliant.

6270 The Board noted the assurance provided in the report.

Reappointment of External Audit Service Providers

6271 The Board received and considered a report setting out the Audit and Risk Assurance Committee's (ARAC) recommendation regarding the University's external audit service providers (BT1804, Confidential).

BTM 6272 is considered exempt from disclosure in accordance with Part II of the  
lic9Tm [(l)4 (i)6 (c)4 (9Tm [(l)4 scn 72 2 Tc 5 (e)-5 ( )9.9 (P)-4 (r)-2 (ov)-5r)7 (da)10 (nc)4 (e w)6 (





Revision of Statutes and Ordinances

6283 The Director of Governance, Policy and Compliance joined the meeting for the item.

6284 The Board received and considered an update on the timetable and plans for amendments to the Statutes and Ordinances (BT1808).

6285 The Board noted the timetable for amendments to the Statutes and progress to date.





