



BOARD OF TRUSTEES

Tuesday, 18 October 2022, at 4.00 pm
in the Court Room, Senate House

MINUTES

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| PRESENT | Jane Andrewartha Colin Bailey Josette Bushell-Mingo Frances Corner (attended <i>via</i> Microsoft Teams) Richard Dearlove (Chair) Patrick Dunne (attended <i>via</i> Microsoft Teams) Andrew Halper Craig Hassall Kieran Murphy (attended <i>via</i> Microsoft Teams) Andrew Ratcliffe Christopher Rossbach (attended <i>via</i> Microsoft Teams) Kavita Reddi Wendy Thomson Roselyn Wilton (Deputy Chair) |
| IN ATTENDANCE | Rita Akushie (Pro Vice-Chancellor (Finance and Operations)) Simon Cain (Director of Human Resources) Damaris Currie (Central Secretariat) David Elefteriou (Head of Programme Management – for BTMM 5901-05) Jem Eskenazi (Chief Information and Digital Officer) Jo Fox (Pro Vice-Chancellor (Research and Engagement)) Alistair Jarvis (Pro Vice-Chancellor (Partnerships and Governance)) |
| APOLOGIES | Paul Layzell Michael Spence |

Welcome

5882 The Chair welcomed members to the meeting, in particular, the following:

- (i) the new Trustees who were attending their first regular meeting of the Board (Patrick Dunne and Kavita Reddi had previously attended the extraordinary meeting in August): Josette Bushell-Mingo; Patrick Dunne; Craig Hassall; Kavita Reddi; and Christopher Rossbach

Vice-Chancellor's Report

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Appendix BT1710A, both confidential). The Board noted the analysis of the University's HESA 2021-22 student data including student profiling metrics, the University's projected continuation and completion rates, and where improvements in student outcomes were required to ensure the University could comfortably meet OfS thresholds (see also BTMM 5906-09 below).

- 5903 Further to queries regarding postgraduate completion rates, the Pro Vice-Chancellor (International, Learning and Teaching) highlighted the flexible study model that had operated in the past, that UoLW students in the UK did not have access to Recognised Teaching Centres and that many were already in employment and/or undertaking study for interest rather than for career purposes. It was noted that the Condition B3 metrics applied to UK students only, and that these formed only a small proportion of UoLW students.
- 5904 A member of the Board highlighted details of a recent seminar where OfS's concerns about the potential risks of HEIs partnering with other organisations to deliver programmes had been mentioned. The Board was informed that the University was aware of these concerns and that it did not undertake franchising or validation arrangements with other parties.
- 5905 On a related matter, the Pro Vice-Chancellor (International, Learning and Teaching) reported that the University had been in dialogue with the OfS to make clear the unique position of the University and the Federal degree and that the relationship with Federation Member Institutions was not a franchising or validation arrangement. Formal confirmation was awaited from the OfS that it accepted this position.

OfS Student Outcomes: Overview and Plan of Activities

- 5906 The Board received a presentation from the Pro Vice-Chancellor (International, Learning and Teaching) on a range of actions being undertaken to improve student outcomes in UoLW (BT1711 and Appendix BT1711A, both Confidential), with particular reference to OfS condition B3 relating to continuation and completion rates and the requirement for HEIs to deliverw1.15 f hat it ac To

information on the reasons for this and to enable appropriate action to be taken.

- 5909 The Pro Vice-Chancellor (International, Learning and Teaching) commented that the University had operated a flexible model in the past and wanted to continue to offer accessible study options, recognising that the students who undertook its distance learning programmes had a range of different goals and reasons for studying. This would be taken into account as the University considered the redevelopment and modernisation of programmes and appropriate programme models for the future.

Report from the Academic Board

- 5910 The Board received a report (BT1712, Confidential) providing a summary of the matters considered by the Academic Board at its meeting on 27 September 2022. Members noted the report, including the 2022 University of London Research Integrity Statement which had been approved by the Academic Board at that meeting (Appendix BT1712A).
- 5911 The Vice-Chancellor, as Chair of the Academic Board, highlighted that, as approved by the Board of Trustees in July 2022, the constitution of the Academic Board had been broadened to draw on the expertise of the Member Institutions and enable more diverse academic input. Work was underway to fill the resulting vacancies.

5912

Board of Trustees Minutes

Committees of the Board of Trustees 2022-23

5931 The Pro Vice-Chancellor (Partnerships and Governance) presented a report (BT1720) on the committees of the Board of Trustees. The Board noted the committee memberships and the terms of reference of the committees, as set

